# NEIGHBORWORKS® SOUTHERN NEW HAMPSHIRE 2024 ANNUAL REPORT



**SOUTHERN NEW HAMPSHIRE** 

# Message from our Executive Director & Chair of the Board of Directors



# Now more than ever, the consequences of the lack of affordable housing in New Hampshire are greatly impacting the lives of so many individuals and families.

The scale of this issue can often seem overwhelming, especially as it gains increasing attention in public discourse and everyday conversations. The challenges we face are not limited to affordability alone; they cut across a wide array of issues that impact everyone. With the current vacancy rates and inventory levels remaining critically low, economic growth is stymied as businesses struggle to find employees who need affordable housing nearby. This climate will exacerbate the demographics of an aging state, as younger families are driven out of an increasingly expensive housing market. Essential roles, from entry-level positions to post-secondary professionals, are left unfilled as these workers find it difficult to secure housing that would allow them to call New Hampshire their home.

The quality of life for many residents is also at risk, as families allocate more of their income to housing and less to healthcare, education, and other vital areas. This underscores the crucial role of NeighborWorks<sup>®</sup>

Southern New Hampshire. Despite the challenges, NeighborWorks® Southern New Hampshire remains dedicated to creating quality, affordable housing at a time when it is so difficult to do so. Each successful project requires a multitude of complex pieces to fall perfectly into place, making each opportunity so important to get right so we can continue to create much needed housing in the state. A prime example of this is the development at 249 Main Street in Nashua, which will bring 45 new apartments to the downtown. This project highlights our commitment to Nashua and aligns with our strategic plan to expand outreach and growth in the city. Stay tuned for more exciting developments as NeighborWorks® Southern New Hampshire plans to significantly grow its presence in our region.

For many first-time buyers, the path to homeownership has never seemed more daunting, which makes the work of HOMEteam even more vital. For many, purchasing a home is the realization of a life-long dream. NeighborWorks<sup>®</sup> Southern New Hampshire remains steadfast in supporting this dream, preparing homebuyers with education and counseling for taking the leap to homeownership when the time is right for them.

We are deeply grateful for the tremendous efforts of our staff, volunteers, community and business partners, and donors. Your support is essential to advancing NeighborWorks® Southern New Hampshire's mission of providing safe, quality affordable housing in New Hampshire. And we rely on your continued engagement not only to further our vision of neighborhood revitalization but also to advocate for public policy changes and shift public opinion to enable positive changes in the communities we cherish.

Thank you,

Robert Tourigny Executive Director

Eric LeBlanc Chair, Board of Directors



# Raymond J. Wieczorek Good Neighbor Walkway

In 2023, NeighborWorks<sup>®</sup> Southern New Hampshire was on track to complete the redevelopment of the brownstone buildings located at 1426-1470 and 1382-1414 Elm Street and 3-7 Dow Street in Manchester as part of our RENEW II project. This initiative involved investing over \$5 million in capital improvements to 101 affordable apartments.

Although maintaining the quality, safety, and efficiency of the units in RENEW II was always the foremost priority in this redevelopment, we readily acknowledged that the streetscape in front of the iconic Elm Street apartments did not complement the unique beauty and historic significance of the buildings. Lack of landscaping and the presence of an oversized, unattractive sidewalk and large utility poles overshadowed the property in some respects. Indeed, the lack of natural elements not only detracted from the view but also was askew from the rest of Elm Street's streetscape.

"Improving the streetscape in front of the apartments was on our minds for many years, and the timing seemed right as we completed the interior

Today, the Raymond J. Wieczorek Good Neighbor Walkway is enjoyed not only by residents who live in the apartments, but also anyone who walks or drives by the buildings. redevelopment of this historic property. We also experienced the recent passing of Raymond Wieczorek, who was instrumental

in founding our organization when he was Manchester's Mayor," states Robert Tourigny.

A meeting with our Trustees led to discussion about how we could put financial resources in place to transform the sidewalk, which eventually led to fund

raising spearheaded by Ellie Cochran and the generosity of individuals and companies. We also had the cooperation and support of the City of Manchester in this effort.

Our vision for a revitalized, functional area was realized six months later as the oversized asphalt sidewalk was replaced with a more proportionate concrete and brick sidewalk with new curbing, trees, trash cans, and granite benches lining it. Today, the Raymond J. Wieczorek Good Neighbor Walkway is enjoyed not only by residents who live in the apartments, but also anyone who walks or drives by the buildings.

The Raymond J. Wieczorek Good Neighbor Walkway abuts buildings that provide housing that is so needed in our community. The buildings are a reminder of the City's history, and the meaning of having a quality, safe place to live. Much like when the buildings were initially built more than a century ago, the creation of the walkway we see today, as well as all of the buildings in our RENEW II project, relied on the skill, workmanship, and labor of hard working people. We acknowledge John S. Jordan Design, TFMoran, Inc., and Hutter Construction for design of this special walkway, and the workers associated with Cornerstone Excavation for creating the beautiful walkway we see today. <image>

Note: See donor list for this project on page 19.





### **249 MAIN STREET, NASHUA**







## Downtown Revitalization, New Affordable Rental Housing, and Infill Development

**CROSS PHOTOGRAPHY** 

Strengthening existing housing stock, as well as preserving and converting apartments to affordable rental opportunities, have marked our foray into the Nashua housing market up to this point. Investment in these properties, one of which was a blighted, unsafe building, has transformed existing buildings and created new opportunities with a focus on the Tree Streets neighborhood. But our footprint in Nashua expanded in a major way this past year when we broke ground at 249 Main Street in downtown Nashua.

An unattractive, underutilized vacant lot for many years, 249 Main Street is a true infill development, a six-story building that is bringing 45 new affordable rental apartments to the heart of downtown. A mix of one and two-bedroom units, the building also includes a community room and laundry facility.

Getting to construction of this major project was a challenge, in no small way attributable to the tremendous rise in construction costs that led to the need for multiple sources of financing and other support to make the project financially feasible. There were also issues that needed to be addressed in laying out the building's footprint and infrastructure.

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# 249 Main Street, Nashua

# Downtown Revitalization, New Affordable Rental Housing, and Infill Development







We are excited about the positive transformation that is taking place in the heart of downtown Nashua, and the lives that will be positively impacted because residents will be able to rent an affordable apartment within walking distance of healthcare, retail, local government, and many other businesses and opportunities.

### 249 Main Street Development Partners:

Hutter Construction, John S. Jordan Design, TFMoran, Inc., Sheehan Phinney

### 249 Main Street Financial Partners:

WNC, Enterprise Bank, New Hampshire Housing, City of Nashua, Department of Housing and Urban Development, New Hampshire Community Development Finance Authority

Note: See donor list for this project on page 19.



# HOMEteam 10th Anniversary



HOMEteam celebrated a decade of success, a unique collaborative program in New Hampshire involving three NeighborWorks® America chartered organizations that have joined together to provide a seamless delivery of quality homeownership education and counseling services. The partnership began with NeighborWorks® Southern New Hampshire and CATCH NeighborHood Housing in early 2014, with Lakes Region Community Developers joining HOMEteam later that year. With NeighborWorks® Southern New Hampshire leading the collaboration, which includes overseeing and managing program delivery, staffing, training, reporting, and resource development, HOMEteam

# HOMEteam's Ten-Year Impact

279 Seminars and Workshops

3,600 Education Participants (2,667 households)

587 Homebuyers

STATE OF NEW HAMPSHIRE

HOMEteam's focus area (homeownership and financial wellness)

Affordable rental housing development focus area terms and processes, and become homeowners in strong position. During this period, many residents successfully purchased a home; others needed more time to prepare for purchase; and a small number decided that homeownership was not

has become a leading resource, helping residents

improve financial skills, understand homebuying

HOMEteam **10th** Anniversary 2014-2024

a small number decided that homeownership was not their priority. All of these paths are meaningful, and impact households, neighborhoods, and communities in our state. The pandemic did not curtail client enthusiasm, and program delivery and counseling adapted to the

external environment. Today, HOMEteam offers in-person and online educational options, and counseling occurs in multiple formats.



**CROSS PHOTOGRAPHY** 

# **HOMEteam 10th Anniversary**



Our HUD-certified counselors provide unbiased information, and education is augmented by knowledgeable industry professionals who volunteer their time as presenters, providing perspective on various home buying elements and concepts, including mortgage financing, home inspection, insurances, and working with a realtor. Generous funding partners provide charitable support, which ensures HOMEteam's capacity to remain a valuable resource to residents throughout New Hampshire.







NeighborWorks" Southern New Hampshire helps hard working people in our community. Alfordable housing fosters stability in a household, whether it stems from living in affordable rental apartment or purchasing that is within one's means.

# Three homeowners who have completed our HOMEteam seminars have this to say...



"Having my own house allowed me to raise my kids from toddlers all the way up to the teenage years. We have created a lot of family traditions and memories, and we have been able to weather the storm that life has thrown at us. Overall, it's been our safe haven."



"Homeownership is everything to us. We now have a one-year old and we have grown into the home that we now own and have made our own. Now that we have this wonderful home in this wonderful community, we really feel like as a family we are flourishing."



"Homeownership is great. I love our town. Pretty quickly we got involved in some of the cute town events."

- Leslie

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# 2024 RECIPIENT OF THE DAVID P. GOODWIN OUTSTANDING NEIGHBOR AWARD

# **RICHARD CLEGG**

"Rich was key to our impact in the West Granite area. He helped to facilitate our efforts to connect with residents, and he knew which properties were empty or a problem for the neighborhood."

– Robert Tourigny

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# The David P. Goodwin Outstanding Neighbor Award

Richard Clegg grew up in what he describes as the "gritty" steel mill area of West Virginia. His focus on faith developed in his teen years, and Rich became involved in campus ministry while an ROTC student at Virginia Tech. He changed his career path when he felt called to ministry, and, with his wife Abbey by his side, Rich enrolled in the Southeastern Baptist Theological Seminary in North Carolina where he earned a Master's degree.

Upon graduation, Rich and his colleague Matt packed up a moving truck with their respective young families and came to New Hampshire with a vision to build a church community. Rich says that Manchester "felt like home" and a place where he could establish roots. They initially gathered at a former funeral home on Hanover Street, and most of the attendees were from the nearby park or homeless.

Hosting a block party on the West Side led to establishing Grace Haven Baptist Church in an 1,110 square foot rented space at the corner of West Granite and West Streets. For five years, Rich's congregation anchored the neighborhood, at just the right time for NeighborWorks<sup>®</sup> Southern New Hampshire. The neighborhood had been mired in blight, resident transience, and absentee landlords, which only worsened as a result of the foreclosure crisis that took hold in the late 2000s. We connected with Rich through Will Stewart, then Community Services Specialist for NeighborWorks<sup>®</sup> Southern New Hampshire.

Rich joined our Community Services Committee, and Grace Haven became a hub for community building initiatives in the neighborhood, opening its doors for neighborhood watch meetings, voter registration drives, neighborhood cleanups, block parties, and other positive activities. "Rich was key to our impact in the West Granite area," says Robert Tourigny. "He helped to facilitate our efforts to connect with residents, and he knew which properties were empty or a problem for the neighborhood. His presence and involvement helped us have widespread impact, which led to nearly \$7 million in investment over ten years to increase homeownership and improve housing stock in the neighborhood."

In 2012, Grace Haven Baptist Church merged with South Main Street Church to become FaithBridge Church, moving to its present location near the corner of South Main and Milford Streets. Rich and his congregation continue to have impact, offering their space to a variety of community groups. And completing service projects throughout Manchester is a priority for the FaithBridge community.

Rich served two terms on NeighborWorks<sup>®</sup> Southern New Hampshire's Board of Directors, with two years as Board Chair and two years as Treasurer. He remained on the Finance Committee for several years before serving on the Board of the Manchester Health Department. In addition, Rich received the 2017 Dorothy Richardson Resident Leadership Award from NeighborWorks<sup>®</sup> America, in recognition of his community involvement.

Compassion, generosity in many forms, and a willingness to get involved characterize Rich Clegg. We are proud to recognize him as recipient of the 2024 David P. Goodwin Outstanding Neighbor Award.



## PAST RECIPIENTS OF THE DAVID P. GOODWIN OUTSTANDING NEIGHBOR AWARD

Created in honor of Manchester resident and long-time Trustee, David P. Goodwin, this award recognizes an individual or entity who exemplifies a commitment to the availability of quality affordable housing and homeownership opportunities through generosity and service to NeighborWorks® Southern New Hampshire.

> 2009 **DAVID P. GOODWIN** 2010 **CLAIRA P. MONIER** 2011 **ROBERT DASTIN, ESQ.** 2012 **RAYMOND WIECZOREK** 2013 FRED B. KFOURY JR. 2014 **PAULINE IKAWA** 2015 **SHEEHAN PHINNEY BASS + GREEN PA** 2016 **BARRY BRENSINGER** 2017 **NEW HAMPSHIRE HOUSING FINANCE AUTHORITY** 2018 **JOSEPH B. REILLY** 2019 **RON BOUFFORD** 2022 **SYLVIO DUPUIS** 2023 SUSAN MANCHESTER



Interacted with residents living in our affordable rental apartments, which currently totals 504 units located in seven New Hampshire communities, as well as residents living in an additional 324 affordable rental apartments where we provide contract tenant services.

Our team is a supportive resource for more than 2,000 adults, teens, and children living at these rental properties, deepening connections and creating community within the properties.





# **PROGRAMS AND ACTIVITIES**

Surveyed tenants living in our rental properties, as well as tenants living in contracted properties, by multiple methods, including door knocking, for completion of our annual Tenant Survey. Results from the survey help us gauge and assess tenant issues, concerns, and needs and connect with tenants on a personal level. The surveys provide feedback and information pertaining to household contacts and interests, employment status, need for community resources, financial wellness and information about homebuyer education through HOMEteam.

- Hosted casual social gatherings at all properties, a time to get together with adult tenants to strengthen connection and community.
- Coordinated a Slow Cooker Program in collaboration with UNH Cooperative Extension for residents.
- Hosted socials at all properties during the summer, providing an afternoon of food, games, craft activities and raffles for kids and their families.
- Created themed virtual social events in the following activities: painting, bingo, trivia, and gingerbread house decorating.
- Facilitated three virtual tenant meetings, two in English and one in Spanish, to offer continued personal interaction with tenants for purposes of answering questions and seeking feedback.
- Hosted the Marshall Street Popsicles and Chalk Event, as well as yard games at properties throughout the summer.







- Hosted "Grab & Go" events at various properties, which provide opportunities for Tenant Services Coordinators to touch base with tenants as they leave with a bag of snacks to enjoy later.
- Facilitated 16 kids/teens attending a week-long summer day camp experience, coordinating scholarship applications that paid for the cost of attendance at a camp of choice. Camps attended included the Merrohawke Nature School, Ovation Theatre Company, Spectrum Gymnastics Academy, Broadway Bound Performing Arts Center, and Brazilian Art Soccer Camp, to name a few examples.
- Distributed 40 summer enrichment bags to families, which included food and related supplies, sun screen, gift card for gas and tolls, and a park pass for one-day admission to a New Hampshire State Park, allowing kids and teens to spend quality time with their parents as a family.

# Neighborhood Engagement



Collaborated with neighborhood residents and community partners to build and sustain positivity and cohesion among residents, businesses, and other organizations within Manchester's Center City and Nashua's Tree Streets neighborhoods. We are committed to creating positive change, building by building and block by block.



CROSS PHOTOGRAPHY



# Neighborhood Engagement

# **PROGRAMS AND ACTIVITIES**

- Facilitated monthly meetings of Manchester's Center City Neighborhood Group at Hope Tabernacle, offering a forum for neighborhood residents, representatives of community organizations, and members of the Manchester Police Department to discuss issues, concerns, and opportunities, as well as plan positive initiatives in the neighborhood.
- Participated in NeighborWorks<sup>®</sup> America's Community Leadership Institute (CLI), a three-day national training conference whose purpose is to strengthen the voices and skills of resident and volunteer leaders. One staff member led a team of five volunteers who dedicated time and energy to discuss ways to actively engage residents in positive neighborhood initiatives. The team is currently working on a project that highlights the cultures of neighborhood residents through food and recipes.
- Participated in NeighborWorks® America's Community Impact Measurement Initiative (CIM). Over 100 surveys were collected by volunteers and staff from residents of Nashua's Tree Streets neighborhood. This feedback will help guide our neighborhood engagement approach and initiatives.
- Coordinated a coat drive in Manchester's Center City, distributing 300 warm winter coats to neighborhood residents.
- Hosted a two-day festival in Manchester in February in celebration of Black History Month. This event recognized the essence, culture, and triumphs of individuals of color through food, music and entertainment, and provided access to products and services offered by black-owned businesses.
- Hosted NeighborFest in June in Manchester's Center City, coming together with residents and community partners to enjoy this vibrant area of the community. Attendees enjoyed music, activities, fresh food and fruit smoothies, and more.















# **Consolidated Statements of Financial Position**

**Current** assets

# **Financials**

## MANCHESTER NEIGHBORHOOD HOUSING SERVICES, INC. D/B/A NEIGHBORWORKS® SOUTHERN NEW HAMPSHIRE AND AFFILIATES March 31, 2024 and 2023

**ASSETS** 

2024

2,039,345

407,502

502,719

2023

2,051,285

273,752

233,281

\$









**CROSS PHOTOGRAPHY** 



current portion of developer recordedic	302,717	255,201				
Current portion of loans receivable,	35,000	39,000				
net of valuation allowance						
Other current assets	77,975	65,181				
Total current assets	3,062,541	2,662,499				
Assets whose use is limited	3,060,453	2,434,333				
Restricted deposits	1,370,726	1,583,401				
Developer fee receivable, net of current portion	499,163	542,007				
Loans receivable, net of current portion and valuation allowance	e <b>1,429,801</b>	1,510,124				
Loans receivable from related parties, net of valuation allowanc	e <b>755,000</b>	350,509				
Property and equipment, net	7,580,001	7,512,998				
Investment properties	165,483	115,572				
Other assets	45,661	435,516				
Total assets	\$ 17,968,829	\$ 17,146,959				
LIABILITIES AND NET ASSETS						
Current liabilities						
Current portion of notes payable	\$ 37,205	\$ 36,242				
Accounts payable and accrued expenses	194,947	178,229				
Total current liabilities	232,152	214,471				
Other liabilities						
Contractual advances	981,251	981,251				
Notes payable, net	3,181,308	3,217,682				
Contingent loans and advances	29,041	29,684				
Total other liabilities	4,191,600	4,228,617				
Total liabilities	4,423,752	4,443,088				
Net assets						
Without donor restrictions	12,195,096	11,219,834				
With donor restrictions	1,349,981	1,484,037				
Total net assets	13,545,077	12,703,871				
Total liabilities and net assets	\$ 17,968,829	\$ 17,146,959				

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# **Financials**

### MANCHESTER NEIGHBORHOOD HOUSING SERVICES, INC D/B/A NEIGHBORWORKS<sup>®</sup> SOUTHERN NEW HAMPSHIRE AND AFFILIATES

### For the Year Ended March 31, 2024 (With Comparative Totals for the Year Ended March 31, 2023)

	Without Donor Restrictions	With Donor Restrictions	2024 Total	2023 Total
Revenue, gains and other support				
Corporate contributions	\$ 172,893	\$ 46,000	\$ 218,893	\$ 155,196
Foundation contributions	156,200	-	156,200	170,700
Individual contributions	49,036	-	49,036	56,083
Government contracts	1,599,552	-	1,599,552	44,880
NeighborWorks <sup>®</sup> America grants	37,000	5,000	42,000	559,750
Program service and developer fees	822,186	-	822,186	910,213
Rental income	999,974	-	999,974	917,063
Interest income	195,600	-	195,600	57,379
Other	213,559	-	213,559	227,469
Net assets released from purpose restrictions	325,056	(325,056)		
Total revenue, gains, and other support	4,571,056	(274,056)	4,297,000	3,098,733
Operating expenses				
Program expenses				
<b>Neighborhood development</b>	1,885,216	-	1,885,216	1,027,313
Home ownership	489,303	-	489,303	475,203
Rental properties	789,836	-	789,836	757,562
Resource development	293,374	-	293,374	276,485
General and administrative	138,065		138,065	133,820
Total operating expenses	3,595,794		3,595,794	2,670,383
Change in net assets from operations	975,262	(274,056)	701,206	428,350
Contributions and grants restricted for long-term purposes	<u> </u>	140,000	140,000	352,420
Change in net assets	975,262	(134,056)	841,206	780,770
Net assets, beginning of the year	11,219,834	1,484,037	12,703,871	11,923,101
Net assets, end of the year	\$ 12,195,096	<u>\$ 1,349,981</u>	\$ 13,545,077	\$ 12,703,871

NeighborWorks<sup>®</sup> Southern New Hampshire is pleased to report that the Annual Audit report is an unmodified (clean) audit opinion. The statements present fairly, in all material respects, the consolidated financial position and the consolidated changes in net assets of the organization in accordance with US generally accepted accounting principles (U.S. GAAP).

The complete independent auditor's report is available upon request.



# Donors and Volunteers | April 1, 2023 - March 31, 2024

We recognize with gratitude individuals, foundations, corporations, businesses, and other entities whose generous financial contributions and/or volunteer involvement supported our mission this past fiscal year. Thank you!







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### DEVELOPER

Anonymous Bank of America Charitable Foundation BankProv Cambridge Trust Charitable Foundation **Citizens Bank** City of Manchester City of Nashua **Eastern Bank Foundation** Hutter Construction Corporation **M&T** Charitable Foundation Merrimack County Savings Bank NeighborWorks® America New Hampshire Charitable Foundation New Hampshire Charitable Foundation's How Did We Get Here Fund and anonymous donor advised funds New Hampshire Housing **TD** Charitable Foundation TFMoran, Inc. **United States Department** of Housing & Urban Development (HUD) Wells Fargo Foundation ARCHITECT Bank of New Hampshire

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# Maureen & Dennis Ryan Claire & Dan Scanlon Secured Network Services Villeneuve Family Fund Carol Willoughby











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### 249 MAIN STREET, NASHUA FUNDERS & DONORS

WNC. **Enterprise Bank** New Hampshire Housing City of Nashua Department of Housing and Urban Development New Hampshire Community **Development Finance Authority** Anonymous **Belletetes** TFMoran, Inc. **Brady Sullivan Properties Tulley Automotive** Merrimack County Savings Bank Trivantus Hutter Construction Corporation **Denron Hall Plumbing & HVAC** Bank of New Hampshire Millenium Integrated Marketing

### RENEW II REVITALIZATION FUNDERS & DONORS

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CROSS PHOTOGRAPHY

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Luke & Charlie Capistran by Beth Plentzas

John & Nancy Weber by Cynthia Weber Stave & Joel Stave

Raymond Wieczorek by Thaddeus & Kristine Walewski

### **TO HONOR**

David Grappone by NH CIBOR Cares

Susan Manchester by Granite United Way

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We appreciate our supporters and volunteers. If we have misspelled or omitted your name, please accept our apologies and notify Michelle Caraccio at mcaraccio@nwsnh.org or 603.782.4465.

## SEMINAR OR EVENT

Andy Alywin Eric Bernazzani **DeAnn Berthiaume Rick Blais** Eric Boucher **Eric Canales** Kevin Colburn Kevin Correia Randall Dearborn **Kevin Gettings** Chloe Golden, Esq. Bridget Gray Morgan Grooms Karen Hegner Denise Hubbard Ken Hynes Ed Ibanez Nick Jette **Rachel Kunath** Nicole Lang Scott Loignon Jennifer P. Lyon **Ross Malcolm** Alyssa McQuaid Angie Martinez-Rubio Lisa Mulrey Jake Nutter Eric Perez **Brenda** Perkins Nick Regan Fernando Rico Joe Roberts Greg Ruff Laura Scala Robin Shargo Sharon Thorne Stephen Tower, Esq. Michael Woods

## **BOARD OF DIRECTORS**

Our Board of Directors provides oversight and fiduciary responsibility for NeighborWorks® Southern New Hampshire, ensuring that the organization is fulfilling its mission and being responsive to the needs of the community. These individuals provide many forms of support to the organization.

## Officers



Vice Chair

**Directors** 



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**Nicholas Villeneuve** Treasurer



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# **Board of Directors and Trustees**

### **TRUSTEES**

Our Trustees are ambassadors for NeighborWorks® Southern New Hampshire, helping educate and inform others about the role and importance of affordable housing and neighborhood revitalization to all segments of our community. These individuals provide many forms of support to the organization.



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**Michelle Caraccio Resource Development** Director



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**Diane Brewster** Chief Operating Officer









**Rey Brito** 

**Tenant Services** 

Coordinator



Leticia Lemus **Tenant Services** Manager



**Richard Patterson** Home Ownership Counselor

22



Logan Johnson Neighborhood Development Project Manager



**Evelyn Rivera** Home Ownership Counselor



**Danielle Crowe** 

Tenant Services Coordinator/ Community Building Specialist

**Sharon Driscoll** Staff Accountant

**Paul McLaughlin** 

Home Ownership

Director

**Robert Tourigny** 

**Executive Director** 



Anzura Gakwaya Community Building Specialist



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**Jennifer Vadney** Neighborhood Development Director



CROSS PHOTOGRAPHY

# How to Support NeighborWorks® Southern New Hampshire



# You can support

# NeighborWorks<sup>®</sup> Southern New Hampshire by:

Sending a personal check or stock gift. Use our secure website (nwsnh.org/donate) to make a contribution.

### Including us in your will.

Making a memorial donation when a loved one or friend passes away. Making a contribution in honor of a loved one or friend.

**Encouraging others to support us** including companies and businesses.

**Becoming involved** by volunteering for a program, activity, or committee.





# Make a difference!

For more information about giving or volunteer opportunities, please contact Michelle Caraccio, Resource Development Director, at 603.782.4465 or mcaraccio@nwsnh.org. NeighborWorks<sup>®</sup> Southern New Hampshire enhances people's lives and the community environment by providing access to quality housing services, revitalizing neighborhoods, and supporting opportunities for personal empowerment.

# **leighborWorks**®

# SOUTHERN NEW HAMPSHIRE

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NeighborWorks<sup>®</sup> Southern New Hampshire is a 501 (c)(3), non-profit organization. Financial contributions from individuals, foundations, corporations, businesses, and civic organizations are essential to our capacity to address housing and neighborhood revitalization needs.

Photographs by Cross Photography where noted. All other photography by NeighborWorks® Southern New Hampshire.

On the cover: Residents enjoy the afternoon on the Raymond J. Wieczorek Good Neighbor Walkway.

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